

CURRENT ISSUES AND TRENDS IN TRANSPORTATION AND LOGISTICS

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YESTERDAY, TODAY AND TOMORROW



1993



2019



The future!



CONCRETE EFFORTS TO REDUCE THE ECOLOGICAL FOOTPRINT



Better fuel consumption

- Wide-base single tires
- Smaller tractor-trailer gap
- Speed limiters
- Adoption of long combination vehicles



Energy-efficient equipment for trucks

- Aerodynamic skirts
- Solar panels
- High-performance automatic transmissions



Responsible choices for distribution centres

- Forklifts powered by compressed natural gas
- Optimized lighting systems to reduce energy use



Reduction of 11,000 tonnes of GHG per year

- Our energy efficiency plan has drastically reduced the quantity of GHG being emitted.



Conversion to liquefied natural gas (LNG)

- LNG fuels 125 of our trucks, reducing each truck's GHG emissions by 25%.



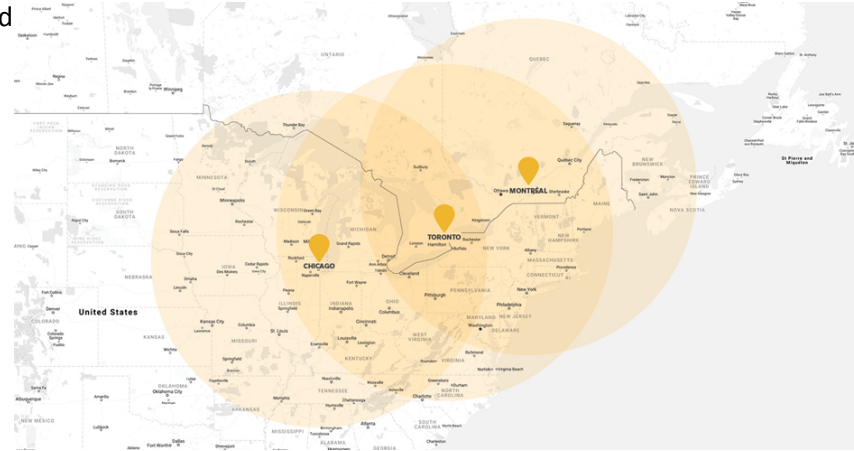
SmartWay certification

- We are proud to display this symbol of excellency in energy efficiency and reduced GHGs.

BEST PRACTICES FOR OPTIMIZING THE LOGISTICS CHAIN

Location of warehouses, plants, suppliers and clients

- Strategic distance between each stakeholder
 - ✓ Transportation by container, train or truck
 - ✓ Management of transportation between distribution centres and
 - ✓ Last-mile management
- Management of raw materials
 - ✓ Quality just-in-time production
 - ✓ Order preparation, kitting
 - ✓ Warehouse management
- Inventory management
 - ✓ Back-order
 - ✓ Overtime labour
 - ✓ Poor quality



LABOUR

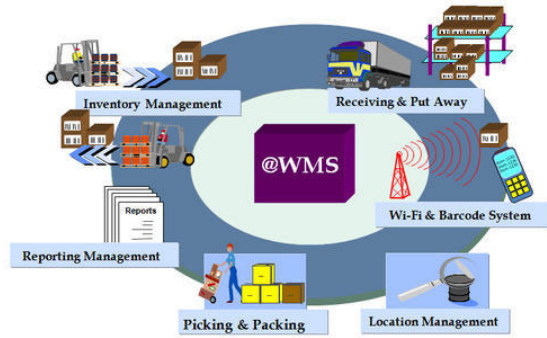


Office staff

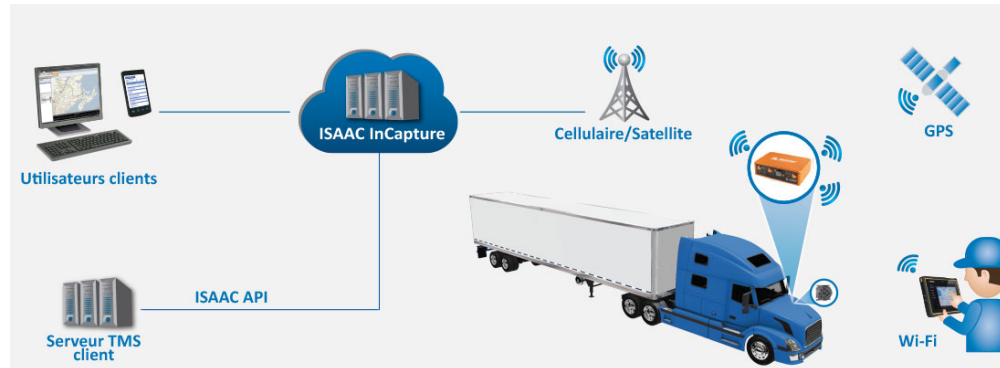


Drivers

“ORDER TO CASH” (Systems)



- Management of trucks
- Traceability
- Performance reports
- Modernization (systems)
- B.I. (Business Intelligence)
- Sales management
- Invoicing



SOLUTIONS FOR THE FUTURE

- Partnerships between carriers
- Balanced routes
- Industry consolidation
- Production chain location
 - ✓ Global / North America / Local
- Continual system development



THANK YOU

